#### Goal #1

**Measurable School Goal**: During the 2021 - 2022 school year, 92% of Terrace Community Middle School students will earn a passing score on the FSA ELA reading and writing assessment.

**Baseline**: During the 2020 - 2021 school year, 91% of Terrace Community Middle School students earned a passing score on the FSA ELA reading and writing assessment.

Anticipated Outcome: Measurable school goal will be met.

#### Goal #2

**Measurable School Goal**: During the 2021 - 2022 school year, 78% of TCMS students will demonstrate learning gains on the FSA ELA reading and writing assessment.

**Baseline**: During the 2020 - 2021 school year, 78% of Terrace Community Middle School students demonstrated learning gains on the FSA ELA reading and writing assessment.

Anticipated Outcome: Measurable school goal will be met.

#### Goal #3

**Measurable School Goal**: During the 2021 - 2022 school year, 75% of TCMS students in the lower quartile will demonstrate learning gains on the FSA ELA reading and writing assessment.

**Baseline**: During the 2020 - 2021 school year, 81% of Terrace Community Middle School students in the lower quartile demonstrated learning gains on the FSA ELA reading and writing assessment.

Anticipated Outcome: Measurable school goal will be met.

Specific Activities/ Strategies	Timeline	Resources	Budget Needs	Persons Responsible	Evaluation
Engage all content area teachers and elective teachers in professional development activities that include information about effective, research-based, data-driven, instructional strategies in reading and writing across the curriculum.	August 2021 - June 2022	<ul> <li>Coaching for integrating reading across the curriculum</li> <li>Writing Instruction/Strategies</li> <li>Curriculum Mapping</li> <li>FSA ELA online portal</li> <li>District PDS</li> <li>ELA Training</li> <li>Highlight monthly school-wide reading strategies</li> <li>Writing Rubrics Training</li> <li>Literacy text resources</li> <li>Literacy Coordinator</li> <li>TCMS Literacy Plan</li> <li>Language Arts department and teachers</li> </ul>	School budget for all items     ESSER I and II	<ul> <li>Coordinator for Literacy</li> <li>Administration</li> <li>Language arts teachers</li> </ul>	<ul> <li>Quarterly/Semester assessments</li> <li>Fall FSA ELA Formative Assessment</li> <li>FSA ELA Results</li> <li>NWEA</li> </ul>

		CPALMS Website			
Engage students in a challenging reading program that emphasizes the reading process, construction of meaning, mechanics, conventions and evidence-based writing.	August 2021 - June 2022	<ul> <li>Florida Standards ELA</li> <li>NGSSS (Science and Social Studies)</li> <li>District PDS (teacher training)</li> <li>Highlight monthly school-wide reading strategies</li> <li>Literacy text resources</li> <li>TCMS Literacy Plan</li> <li>Literacy Coordinator</li> </ul>	<ul> <li>School budget for all items</li> <li>ESSER II</li> </ul>	<ul> <li>Administration</li> <li>Coordinator for Literacy</li> <li>Subject Area Leaders</li> <li>Faculty</li> </ul>	<ul> <li>Class assessments</li> <li>Quarterly/Semester assessments</li> <li>Fall FSA ELA Formative Assessment</li> <li>FSA ELA Results</li> <li>NWEA</li> </ul>
Integrate effective FSA ELA reading and writing skills in all content-area subjects: language arts, mathematics, science, social studies, and electives  Provide academic support for all students whose class average is below 70% in Language Arts classes; are in the lower quartile on FSA; MTSS/RtI Tier 2 or 3 for reading.	August 2021 - June 2022 August 2021 - June 2022	<ul> <li>Classroom data</li> <li>FSA ELA Formative     Assessment data</li> <li>District PDS (teacher training)</li> <li>Literacy text resources</li> <li>TCMS Literacy Plan</li> <li>Tutoring (before and after school)</li> <li>Reading pullout with resource teacher</li> <li>Florida Standards ELA</li> <li>NGSSS (Science and Social Studies)</li> </ul>	<ul> <li>School budget for all items</li> <li>ESSER II</li> <li>School budget for all items</li> <li>ESSER II</li> </ul>	<ul> <li>Administration</li> <li>Coordinator for Literacy</li> <li>Subject Area Leader</li> <li>Faculty</li> <li>Administration</li> <li>Coordinator for Literacy</li> <li>Subject Area Leader</li> <li>Grade Level Administrator</li> <li>Problem Solving</li> </ul>	<ul> <li>Class assessments</li> <li>Tutoring Logs</li> <li>Fall FSA ELA Formative Assessment</li> <li>FSA ELA Results</li> <li>NWEA</li> <li>Class assessments</li> <li>Tutoring logs</li> <li>FSA ELA Results</li> <li>Progress Monitoring</li> <li>RtI documentation</li> <li>Easy CBM results</li> <li>Reading Diagnostics</li> </ul>
		<ul> <li>FSA ELA Formative Assessment data</li> <li>Academic Coach</li> <li>Response to Intervention Program</li> <li>TCMS Literacy Plan</li> <li>iXL</li> </ul>		Leadership Team (PSLT) • Faculty	• NWEA

Staff Development Needs/Activities	Timeline or Target Date	Resources	<b>Budget Needs</b>	Persons Responsible	Evaluation
Faculty wide training in reading and writing strategies.	August 2021 - June 2022	<ul> <li>Professional Development (non-district)</li> <li>District PDS</li> </ul>	<ul><li>School budget for all items</li><li>ESSER II</li></ul>	<ul> <li>Administration</li> <li>Staff Dev. Coord.</li> <li>Coordinator for Literacy</li> <li>Subject Area Leader</li> </ul>	<ul> <li>Administrative observation</li> <li>Completion of training as evidenced by Inservice record</li> </ul>

Technology support	August 2021 - June 2022	<ul> <li>SMART Board Response system</li> <li>Computer Lab</li> <li>Student laptops</li> <li>Student tablets</li> <li>Wireless system and Internet</li> <li>Content Specific Software</li> </ul>	<ul><li>School budget for all items</li><li>ESSER I and II</li></ul>	Technology Director	Administrative observation     Technology survey results
Growth Plans/Departmental goals related to supporting the SIP reading goal	August 2021 - June 2022	<ul> <li>Professional Learning         Community (PLC)</li> <li>Deliberate practice / Growth         plans training in PLCs</li> <li>Grade Level Administrators         (GLA)</li> <li>Subject Area Leaders</li> </ul>	School budget for all items	<ul> <li>Administration</li> <li>Coordinator for Literacy</li> <li>Subject Area Leader</li> <li>GLA</li> <li>Staff Development Coordinator</li> </ul>	<ul> <li>PDS evaluation</li> <li>Deliberate Practice logs and progress</li> <li>Teacher Evaluation</li> </ul>
School-wide Reading Initiatives The school will focus on reading strategies in every content area.	August 2021 - June 2022	<ul><li>Reading Strategies</li><li>Content specific text</li><li>Professional Development</li></ul>	School budget for all items	<ul><li>All Teachers</li><li>GLA's</li><li>Resource Teachers</li><li>Administration team</li></ul>	<ul><li>FSA ELA Results</li><li>Specific assignment grade</li></ul>

#### Goal #4

**Measurable School Goal**: During the 2021 - 2022 school year, 95% of Terrace Community Middle School students will earn a passing score on the FSA math assessment.

**Baseline**: During the 2020 - 2021 school year, 94% of Terrace Community Middle School students earned a passing score on the FSA math assessment.

**Anticipated Outcome**: Measurable school goal will be met.

#### Goal #5

**Measurable School Goal**: During the 2021 - 2022 school year, 80% of TCMS students will demonstrate learning gains on the FSA Mathematics assessment.

**Baseline**: During the 2020 - 2021 school year, 76% of Terrace Community Middle School students demonstrated learning gains on the FSA Mathematics assessment.

Anticipated Outcome: Measurable school goal will be met.

#### Goal #6

**Measurable School Goal**: During the 2021 - 2022 school year, 80% of TCMS students in the lower quartile will demonstrate learning gains on the FSA Mathematics assessment.

**Baseline**: During the 2020 - 2021 school year, 79% of Terrace Community Middle School students in the lower quartile demonstrated learning gains on the FSA Mathematics assessment.

Anticipated Outcome: Measurable school goal will be met.

#### Goal #7

**Measurable School Goal:** During the 2021 - 2022 school year, 95% of Terrace Community Middle School students enrolled in an algebra course at TCMS will earn passing score on the FSA Algebra EOC exam.

**Baseline**: During the 2020 - 2021 school year, 91% of students enrolled in an algebra course at Terrace Community Middle School passed the Algebra EOC exam.

### Goal #8

**Measurable School Goal:** During the 2021 - 2022 school year, 100% of Terrace Community Middle School students enrolled in a Geometry course at TCMS will earn passing score on the FSA Geometry EOC exam.

**Baseline**: During the 2020 - 2021 school year, 100% of students enrolled in a Geometry course at Terrace Community Middle School passed the Geometry EOC exam.

**Anticipated Outcome**: Measurable school goal will be met.

Specific Activities/ Strategies	Timeline	Resources	<b>Budget Needs</b>	Persons Responsible	Evaluation
Engage mathematics department	August 2021 -	<ul> <li>TCMS curriculum-based staff</li> </ul>	<ul> <li>School budget</li> </ul>	<ul> <li>Administration</li> </ul>	Quarterly/Semester
in professional development	June 2022	development	for all items	<ul> <li>Subject Area</li> </ul>	assessments
activities that include information		<ul> <li>Florida Standards Math</li> </ul>	• ESSER II	Leader	<ul> <li>Fall FSA Math</li> </ul>
about effective, research-based,		<ul> <li>FSA Math Formative</li> </ul>		<ul> <li>Faculty</li> </ul>	Formative
data driven, instructional strategies		Assessment data		<ul> <li>Staff Development</li> </ul>	Assessment
in math.		<ul> <li>Technology training</li> </ul>		Coordinator	• FSA Math/EOC
		• District PDS			Results
		<ul> <li>Math Subject Area Leader</li> </ul>			• NWEA
		,			<ul> <li>Math Nation</li> </ul>
Provide academic support for all	August 2021 -	<ul> <li>Tutoring (before and after</li> </ul>	<ul> <li>School budget</li> </ul>	<ul> <li>Administration</li> </ul>	<ul> <li>Class assessments</li> </ul>
students whose class average is	June 2022	school)	for all items	<ul> <li>Subject Area</li> </ul>	<ul> <li>Tutoring logs</li> </ul>
below 70% in math classes; FSA		<ul> <li>Math pullout</li> </ul>	• ESSER II	Leader	<ul> <li>FSA Math Results</li> </ul>
lower quartile; MTSS Tier 2 or 3		<ul> <li>Florida Standards Math</li> </ul>		<ul> <li>Grade Level</li> </ul>	<ul> <li>Progress Monitoring</li> </ul>
for math.		<ul> <li>FSA Math Formative</li> </ul>		Administrator	<ul> <li>RtI documentation</li> </ul>
		Assessment data		<ul> <li>Problem Solving</li> </ul>	<ul> <li>Math Diagnostics</li> </ul>
		<ul> <li>Academic Coach</li> </ul>		Leadership Team	• EasyCBM
		• MTSS/RtI		(PSLT)	• NWEA
		• EasyCBM		<ul> <li>Faculty</li> </ul>	Math Nation
		• iXL			

Staff Development Needs/Activities	Timeline or Target Date	Resources	<b>Budget Needs</b>	Persons Responsible	Evaluation
Mathematics strategies training to support Florida Math Standards	August 2021 - June 2022	<ul> <li>DOD modified curriculum</li> <li>NGSSS/CCSS</li> <li>Professional Development workshops</li> </ul>	<ul><li>School budget for all items</li><li>ESSER II</li></ul>	<ul><li>Subject Area Leader</li><li>Staff Development Coordinator</li></ul>	<ul> <li>Deliberate Practice</li> <li>Teacher Evaluations</li> <li>PDS evaluation</li> <li>Completion of training as evidenced by Inservice record</li> </ul>
Technology support	August 2021 - June 2022	<ul> <li>SMART Board resources         (SMART Board Response         system)</li> <li>Computer Lab</li> <li>Student laptops</li> <li>Student tablets</li> <li>Wireless system and Internet</li> <li>Content Specific Software</li> </ul>	<ul> <li>School budget for all items</li> <li>ESSER I and II</li> </ul>	Technology Director	<ul> <li>Administrative observation</li> <li>Technology survey results</li> </ul>
Departmental goals related to supporting the SIP Math goal	August 2021 - June 2022	<ul> <li>Professional Learning         Community (PLC)</li> <li>Deliberate practice / Growth         plans training in PLCs</li> <li>SMART Goal training in PLCs</li> <li>Grade Level Administrators         (GLA)</li> <li>Subject Area Leaders</li> </ul>	School budget for all items	<ul> <li>Administration</li> <li>Coordinator for Literacy</li> <li>Subject Area Leader</li> <li>GLA</li> <li>Staff Development Coordinator</li> </ul>	<ul> <li>SMART goal attainment</li> <li>PDS evaluation</li> <li>Deliberate Practice logs and progress</li> <li>Teacher Evaluation</li> </ul>

### Goal #9

**Measurable School Goal:** During the 2021 - 2022 school year, 80% of 8<sup>th</sup> grade students enrolled at TCMS will earn passing score on the SSA Science Assessment.

**Baseline**: During the 2020 - 2021 school year, 78% of 8<sup>th</sup> grade students at Terrace Community Middle School passed the SSA Science Assessment. **Anticipated Outcome**: Measurable school goal will be met.

Specific Activities/ Strategies	Timeline	Resources	<b>Budget Needs</b>	Persons Responsible	Evaluation
Engage all science teachers in	August 2021 -	<ul> <li>Professional sharing of</li> </ul>	<ul> <li>School budget</li> </ul>	<ul> <li>Administration</li> </ul>	<ul> <li>Class assessments</li> </ul>
addressing the Next Generation	June 2022	knowledge and material related	for all items	<ul> <li>Science Subject Area</li> </ul>	• SSA Results
Sunshine State Standards		to scientific thinking, hands on	<ul> <li>ESSER I and</li> </ul>	Leader	<ul> <li>NWEA MAP Science</li> </ul>
(NGSSS) in a manner that		activities and inquiry-based	II	<ul> <li>Faculty</li> </ul>	
accentuates the Big Ideas and		learning		Staff Development	

Benchmarks through interesting, novel and challenging, activities that stimulate interest and build student mastery.		<ul> <li>Professional Development workshops</li> <li>Professional Learning Communities</li> <li>EDUlastic</li> </ul>		Coordinator	
Engage students in a challenging content-rich science curriculum focusing on scientific understanding, reasoning, inquiry and problem solving	August 2021 - June 2022	<ul> <li>DOD modified curriculum</li> <li>Next Generation SSS</li> <li>Various TCMS adopted resources</li> </ul>	<ul><li>School budget for all items</li><li>ESSER I and II</li></ul>	<ul><li>Administration</li><li>Science</li><li>Subject Area Leader</li><li>Faculty</li></ul>	<ul> <li>Class assessments</li> <li>Quarterly/Semester assessments</li> <li>SSA Results</li> <li>NWEA MAP Science</li> </ul>
Provide academic support for all students whose class average is below 70% in science classes; and separate support for students in the lower quartile on the 8th grade Science Diagnostic Test	August 2021 - June 2022	<ul> <li>TCMS structured tutoring</li> <li>NGSS and DOD modified curriculum Science Diagnostic Data</li> <li>iXL</li> </ul>	<ul><li>School budget for all items</li><li>ESSER I and II</li></ul>	<ul><li>Administration</li><li>Subject Area Leader</li><li>Faculty</li></ul>	<ul> <li>Class assessments</li> <li>Journals</li> <li>Tutoring logs</li> <li>SSA Results</li> <li>NWEA MAP Science</li> </ul>

Staff Development Needs/Activities	Timeline	Resources	<b>Budget Needs</b>	Persons Responsible	Evaluation
Science strategies training in methods in inquiry-based learning including development of activities; training in and planning with Next Generation SSS.	August 2021 - June 2022	<ul> <li>DOD modified curriculum</li> <li>Next Generation SSS</li> <li>District and other</li> <li>PDS</li> <li>Online resources</li> <li>Various TCMS adopted resources</li> </ul>	<ul><li>School budget for all items</li><li>ESSER I and II</li></ul>	<ul> <li>Science Subject Area Leader</li> <li>Staff Development Coordinator</li> </ul>	<ul> <li>Administrative observation</li> <li>PDS evaluation</li> </ul>
Technology support	August 2021 - June 2022	<ul> <li>SMART Board Resources</li> <li>SMART Board Response System</li> <li>Online textbook support</li> <li>Online student assessments</li> <li>Student laptops</li> <li>Content Specific Software</li> </ul>	<ul> <li>School budget for all items</li> <li>ESSER I and II</li> </ul>	Technology Director	Administrative observation     Technology survey results
Departmental goals related to supporting the SIP Science goal	August 2021 - June 2022	<ul> <li>Deliberate practice / Growth plans training in PLCs</li> <li>SMART Goal training in PLC</li> <li>Professional Learning Community</li> <li>District and other PDS</li> </ul>	School budget for all items	<ul> <li>Administration</li> <li>Subject Area Leader</li> <li>GLA</li> <li>Staff Development Coordinator</li> </ul>	<ul> <li>SMART goal attainment</li> <li>PDS evaluation</li> <li>Deliberate Practice logs and progress</li> <li>Teacher Evaluation</li> </ul>

# **Goal #10**

**Measurable School Goal:** During 2021 - 2022 school year, 98% of 7<sup>th</sup> grade students enrolled at Terrace Community Middle School will earn a passing score on the Civic EOC exam.

**Baseline**: During the 2020 - 2021 school year 98% of 7<sup>th</sup> grade students earned a passing score on the Civics EOC exam.

Anticipated Outcome: Measurable school goal will be met.

Specific Activities/ Strategies	Timeline	Resources	<b>Budget Needs</b>	<b>Persons Responsible</b>	Evaluation
7 <sup>th</sup> grade social studies teachers will engage in professional development activities that include information about effective, research-based, data driven, instructional strategies for Civics.	August 2021 - June 2022	<ul> <li>TCMS curriculum-based staff development</li> <li>DOD modified curriculum</li> <li>NGSSS/FSA</li> <li>Technology training</li> <li>District PDS</li> <li>Social Studies Subject Area Leader</li> </ul>	<ul> <li>School budget for all items</li> <li>ESSER I and II</li> </ul>	<ul> <li>Administration</li> <li>Subject Area Leader</li> <li>Faculty</li> <li>Staff Development Coordinator</li> </ul>	<ul> <li>Quarterly/Semester assessments</li> <li>Class assessments</li> </ul>
Provide academic support for all students who score below 70% on any assessment.	August 2021 - June 2022	<ul> <li>DOD modified curriculum</li> <li>NGSSS/CCSS</li> <li>TCMS structured tutoring</li> </ul>	• School budget for all items	<ul> <li>Social Studies         Subject Area         Leader     </li> <li>Problem Solving         Leadership Team     </li> </ul>	<ul> <li>Class assessments</li> <li>Tutoring logs</li> <li>Teacher observation Progress Monitoring</li> <li>RtI documentation</li> </ul>

Staff Development Needs/Activities	Timeline	Resources	<b>Budget Needs</b>	Persons Responsible	Evaluation
Instructional strategies training in methods in inquiry-based learning including development of activities, assessment items; training and planning with Next Generation SSS/ELA.	August 2021 - June 2022	<ul> <li>DOD modified curriculum</li> <li>Next Generation SSS</li> <li>District and other PDS</li> <li>Online resources</li> <li>Various TCMS adopted resources</li> </ul>	• School budget for all items	<ul> <li>Social Studies         Subject Area         Leader     </li> <li>Staff Development         Coordinator     </li> </ul>	<ul><li>Administrative observation</li><li>PDS evaluation</li></ul>
Technology support	August 2021 - June 2022	<ul> <li>SMART Board Resources</li> <li>SMART Board Response System</li> <li>Online textbook support</li> <li>Online student assessments</li> <li>Student laptops</li> <li>Content Specific Software</li> </ul>	<ul><li>School budget for all items</li><li>ESSER I and II</li></ul>	Technology     Director	<ul> <li>Administrative observation</li> <li>Technology survey results</li> </ul>

Departmental goals related to	August 2021 -	• Deliberate practice / Growth	<ul> <li>School budget</li> </ul>	<ul> <li>Administration</li> </ul>	<ul> <li>SMART goal</li> </ul>
supporting the SIP social studies	June 2022	plans training in PLCs	for all items	<ul> <li>Subject Area</li> </ul>	attainment
goal		<ul> <li>SMART Goal training in PLC</li> </ul>		Leader	<ul> <li>PDS evaluation</li> </ul>
		<ul> <li>Professional Learning</li> </ul>		• GLA	<ul> <li>Deliberate Practice</li> </ul>
		Community		<ul> <li>Staff Development</li> </ul>	logs and progress
		<ul> <li>District and other PDS</li> </ul>		Coordinator	<ul> <li>Teacher Evaluation</li> </ul>

### School Climate Goals:

#### Measurable School Goal: Attendance

- 1) During the 2021 2022 school year Terrace Community Middle School will reduce the number of students with ten or more absences to 10%.
- 2) During the 2021 2022 school year Terrace Community Middle School will reduce the number of students with ten or more unexcused absences to 4%.

#### **Baseline:**

- 1) During the 2020 2021 school year, students with 10 or more absences equaled 11.6%. (impact from COVID showed a significant increase.)
- 2) During the 2020 2021 school year, students had 10 or more unexcused absences equaled 4.6%.

### Anticipated Outcome: Measurable school goal will be met.

## Strategies:

- Increase awareness and communication between parents and school.
- Attendance committee will meet on a regular basis about attendance issues.
- Data processor will communicate excessive absences to Grade Level Administrators and counselor.
- Grade Level Administrators and/or counselor will conference with families and students with excessive tardies and absences.
- Grade Level Administrators and/or counselor will develop and implement interventions for students with excessive tardies/absences.
- Notification from the school will be sent to parents for students with excessive absences and tardies each quarter.
- Students with perfect attendance will recognized during the spring school awards ceremony.
- Student attendance may impact participation in school extra-curricular clubs, sports, and activities.
- New Guidelines regarding absences for family vacations have been added in the student handbook.
- Referrals will be made to community agencies for families who have excessive absences.

### Measurable School Goal: Bullying

During the 2021 - 2022 school year Terrace Community Middle School will maintain the number of reported incidences of substantiated bullying to be no more than 2 incidences.

#### **Baseline:**

1) During the 2020 - 2021 school year, there were 0 reported incidents of substantiated bullying. The number of reported bullying incidents decreased from 23 to 8 incidents. Most likely due to 60% of the student body attending school through eLearning.

### Anticipated Outcome: Measurable school goal will be met

#### Strategies:

- Provide training on bullying for teachers and faculty before the beginning of the school year & during the school year.
- Utilize extended homeroom time for implementing character education/bullying prevention lessons.
- Continue to grow and develop a climate of peer respect & kindness.
- Incorporate initiatives for mental health awareness and prevention efforts to include reducing social stigmas and encourage inclusion.
- Students and Teachers will sign the Anti-bullying pledge through homerooms.
- Students and faculty will participate in Blue Shirt Day, World Day of Bullying Prevention.
- Create opportunities for student leadership to foster an inherent sense of tolerance, kindness, and respect for diversity.
- Bullying resources, strategies, and tips will be posted on the school counseling webpage.
- Communicate and increase school-wide opportunities for service learning/volunteerism of students.
- Provide ongoing support and training on effective classroom management techniques.
- Communicate the means for students to report bullying and harassment.
- Utilize monitoring systems to record and investigate bullying and harassment.
- Promote positive character building messages through posters throughout the school.
- Promote positive character building messages through the daily lessons and videos from the Positivity Project on the WTCMS Morning Show & character education videos.
- Provide school-wide character education and SEL mini-lessons on the school morning show.
- Promote positive character through student recognition programs such as Do the Right Thing, Tornadoes of the Week, and TTPD.
- Teach students Digital Citizenship & Cyberbullying strategies during Bullying Prevention Month in October.
- Implement school-wide events that teach inclusion, reporting strategies & guidelines, as well positive character: Sandy Hook Promises: Start with Hello Week (September 20th-24<sup>th</sup>), Random Acts of Kindness Week in February and Sandy Hook Promises: See Something Say Something Week that teach students reporting strategies.
- Teach students the difference between rude, mean, and bullying behaviors as well as strategies to prevent and respond to these behaviors at school.